

Arogya, Inc. d/b/a Arogya World

Financial Statements

December 31, 2024



Arogya, Inc. d/b/a Arogya World
December 31, 2024

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INDEPENDENT AUDITORS' REPORT

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Independent Auditors' Report

The Board of Directors
Arogya, Inc. d/b/a Arogya World
Spring House, Pennsylvania

Opinion

We have audited the financial statements of Arogya, Inc. d/b/a Arogya World (a nonprofit organization) (the "Organization"), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Horsham, Pennsylvania
October 28, 2025

Arogya, Inc. d/b/a Arogya World

**Statement of Financial Position
December 31, 2024**

ASSETS

Cash	\$	480,211
Contributions receivable		32,376
Investments		3,134
Other assets		9,828
Total assets	\$	<u>525,549</u>

LIABILITIES AND NET ASSETS

Accounts payable	\$	7,773
Accrued expenses		31,549
Refundable advances		331,635
Total liabilities		<u>370,957</u>

Net assets:

Without donor restrictions		<u>154,592</u>
Total liabilities and net assets	\$	<u>525,549</u>

See accompanying notes to financial statements.

Arogya, Inc. d/b/a Arogya World**Statement of Activities
Year Ended December 31, 2024**

	Without Donor Restrictions	With Donor Restrictions	Total
Support, revenue and other:			
Grants and contributions	\$ 1,078,437	\$ -	\$ 1,078,437
Special event income	206,244	-	206,244
In-kind contributions	327,701	-	327,701
Investment Income	1,470	-	1,470
Net assets released from restrictions	4,086	(4,086)	-
Total support, revenue, and other	1,617,938	(4,086)	1,613,852
Expenses:			
Program services	1,171,821	-	1,171,821
Supporting services:			
Management and general	106,978	-	106,978
Fundraising and development	222,161	-	222,161
Fundraising, special event direct benefit	82,559	-	82,559
Total supporting services	411,698	-	411,698
Total expenses	1,583,519	-	1,583,519
Change in net assets	34,419	(4,086)	30,333
Net assets, beginning of year	120,173	4,086	124,259
Net assets, end of year	\$ 154,592	\$ -	\$ 154,592

See accompanying notes to financial statements.

Arogya, Inc. d/b/a Arogya World

Statement of Functional Expenses
Year Ended December 31, 2024

	Program Services					Supporting Services					Total
	Healthy Schools	mHealth/ Technology	MyThali	Healthy Workplaces	NCD Global Advocacy and Awareness	Total Program Services	Fundraising and Development	Fundraising, special event direct benefit	Management and General	Total Supporting Services	
Consultants	\$ 63,436	\$ 38,556	\$ 113,144	\$ 54,042	\$ 76,845	\$ 346,023	\$ 133,759	\$ -	\$ -	\$ 133,759	\$ 479,782
Grants	379,854	4,553	34,942	21,744	49,517	490,610	-	-	-	-	490,610
Communications/education	14,939	-	5,168	446	6,935	27,488	3,488	-	-	3,488	30,976
Professional fees	-	-	-	-	-	-	-	-	53,254	53,254	53,254
Travel and related	1,787	327	1,184	8,514	5,878	17,690	362	-	26	388	18,078
Research	10,400	-	17,585	-	1,900	29,885	-	-	-	-	29,885
Fees	28	28	28	28	3,029	3,141	4,847	-	448	5,295	8,436
Events	-	-	-	-	-	-	48,957	82,559	-	131,516	131,516
Conferences and meetings	-	27	-	-	6,878	6,905	-	-	-	-	6,905
Insurance	-	-	-	-	-	-	-	-	2,498	2,498	2,498
Office	-	-	-	-	166	166	-	-	3,712	3,712	3,878
Total expenses before In-kind	470,444	43,491	172,051	84,774	151,148	921,908	191,413	82,559	59,938	333,910	1,255,818
In-Kind expenses:											
Salary	37,348	37,348	37,348	37,348	37,348	186,740	24,000	-	38,400	62,400	249,140
Consultants	5,040	-	-	24,000	-	29,040	630	-	-	630	29,670
Travel and related	4,461	2,605	2,605	4,045	6,497	20,213	4,678	-	-	4,678	24,891
Occupancy	2,784	2,784	2,784	2,784	2,784	13,920	1,440	-	8,640	10,080	24,000
Total in-kind expenses	49,633	42,737	42,737	68,177	46,629	249,913	30,748	-	47,040	77,788	327,701
Total expenses by function	520,077	86,228	214,788	152,951	197,777	1,171,821	222,161	82,559	106,978	411,698	1,583,519

See accompanying notes to financial statements.

Arogya, Inc. d/b/a Arogya World

Statement of Cash Flows Year Ended December 31, 2024

Cash flows from operating activities:	
Change in net assets	\$ 30,333
Adjustments to reconcile change in net assets to net cash provided by operating activities:	
Net unrealized gain on investments	(926)
Increase in:	
Contributions receivable	(12,376)
Other assets	(9,828)
Increase (decrease) in:	
Accounts payable	(22,999)
Accrued expenses	5,035
Refundable advances	231,635
Net cash provided by operating activities	<u>220,874</u>
Cash - beginning of year	<u>259,337</u>
Cash - end of year	<u>\$ 480,211</u>

See accompanying notes to financial statements.

(1) Summary of Organization and Nature of Activities

Organization and Nature of Activities

Arogya, Inc. d/b/a Arogya World (the "Organization" or "Arogya World"), founded in 2010, is a global health not-for-profit organization working to prevent diabetes through health education and lifestyle changes. At the core of the Organization's work is disease prevention through healthy living. The Organization strives to achieve its mission of changing the course of chronic diseases by focusing on partnerships and innovative technology and by implementing scalable and sustainable programs with measurable impact. The Organization has been successful through its multi-pronged community-based doorstep health approach, taking prevention to people in India, where they live, learn and work, implementing effective, low-cost prevention programs with a broad reach. India continues to be the Organization's key country of focus because of its alarmingly high disease burden. The Organization has continued to find innovative ways to utilize technology and strengthen partnerships to expand across states in India and lay the groundwork for their aggressive scale-up plans. The Organization is supported primarily through individual, corporate and foundation contributions and grants.

Description of Program and Supporting Services

The following program and supporting services are included in the accompanying financial statements:

Program Services

The organization has 5 core programs – Healthy Schools, mDiabetes, MyThali, Healthy Workplaces and Non-Communicable Disease Global Advocacy and Awareness.

- ***Healthy Schools***

Healthy Schools is Arogya World's first program and is a two-year school-based healthy living education program that teaches children between the ages of 11 to 14 the basics of eating right and increasing physical activity (important behaviors for preventing diabetes) before children's lifestyle habits are set. In 2024, the Healthy Schools program successfully continued its scale-up with new projects. The program reached another 650,000 kids in 2024 and a total of about 2 million children since the program's inception.

The Healthy Schools program has been significantly supported by Rural Supporting India Trust (RIST) since 2017. In 2024, the Organization received its first million-dollar, multi-year grant from RIST to reach an additional 1.5 million children and to build capacity for future scale-up and sustainability of the program. The program's key implementation partners are Child In Need Institute (CINI) and SRU Innovations to educate children in the states of West Bengal and Uttar Pradesh (UP).

(1) Summary of Organization and Nature of Activities, Continued

Program Services, Continued

- **Healthy Schools, Continued**

At the end of 2024, the Organization also received a new multi-year \$750,000 grant from an anonymous donor to support its Healthy Schools-Rural MyThali program to educate more than a half a million children on health and nutrition over a 3-year period in Rajasthan and other states. The Organization has partnered with MAMTA Health Institute for Mother and Child for this project.

In 2024, the Organization also began putting the elements together for "Arogya Schools", an effort to increase the capacity of schools to become health promoting, to better align with the Government of India's Ayushman Bharat curriculum, and to make their program sustainable in the long-term.

The Organization had previously successfully made and accomplished several Clinton Global Initiative Commitments over the years. In 2024, the Organization made a new Clinton Global Initiative Commitment to educate 5 million middle school kids on health in the next 4 years.

The Organization continued with impact assessment of their Healthy Schools Program. New data from SRU Innovations supported previous impact assessment data that the Healthy Schools program positively impact the children's health behavior after one year of program participation. The data showed that children understood that some of the popular foods are unhealthy, more kids went out to play and the number of sedentary kids dropped, there was a decrease in consumption of carbonated drinks and a definite preference for healthier food options. The Organization's partner, Stanford CARE, put a manuscript together in 2024 of key findings from this program from 2015 to 2022 and sent it for review to a peer reviewed journal.

- **mDiabetes (mHealth/Technology)**

mDiabetes is the Organization's mobile phone messaging system using text messages/ What's App to help people lead healthier lives by sending them text and voice messages in their local language, educating them about diabetes prevention and healthy living. The program had a cumulative reach of 1.6 million people through 2024.

In 2024, Arogya World continued to leverage mobile health technology and new partners to expand its mDiabetes program. The Organization started a partnership with Anaxee to leverage their frontline workers or digital runners to recruit and send text messages to 120,000 consumers in Tier 2 and 3 cities. The Organization also initiated partnerships with Bangalore International Airport to send the mDiabetes content to their luggage handlers, and blue-collar workers, and with Maruti Suzuki, to send mDiabetes messages to their auto factory workers.

(1) Summary of Organization and Nature of Activities, Continued

Program Services, Continued

- **mDiabetes (mHealth/Technology), Continued**

At the end of 2024, the Organization received a grant from Endless Network to test a new scale up strategy by using YouTube short videos as a way of recruiting rural Indians in large numbers into its mDiabetes program.

The Organization forged a partnership in 2021 with the renowned LV Prasad Eye Institute (LVPEI) in Hyderabad, India to educate villagers over two years through mDiabetes voice messages sent in their local language, Telugu. This project was supported by Rural India Supporting Trust (RIST). The impact assessment study results from this project (authored by Rani PK et al.) were accepted for publication in Frontiers in Public Health December 31, 2024 edition and published on January 29, 2025. The study data showed that the program was effective and improved health behaviors by 20%. The Organization was also invited to present this data at the International Diabetes Federation World Diabetes Congress 2025 in Bangkok.

- **MyThali**

MyThali is a nutritional tool that was developed based on India's National Institute of Nutrition Guidelines. It addresses the most common challenge to healthy eating, teaching people about the importance of good nutrition and eating. It accomplishes this in picture form, showing what cooked food someone should eat, and in what quantities, at each meal.

MyThali was first developed for urban women to empower them to prepare healthy meals for themselves and their families. With a recurring annual grant from the Cigna Foundation since 2020, the Organization has leveraged social media, influencers, celebrity chefs, reached working people in the Organization's Healthy Workplaces, and disseminated educational articles written by the Organization's nutritionist, to promote eating right among urban Indians. The MyThali campaign has been one of the most successful healthy eating consumer awareness programs.

In 2024, the Organization educated 4 million urban consumers on what to eat and in what quantities at each meal, through its social media campaigns. The Organization held a successful Run in Red event in Bangalore to draw attention to Women's Heart Health in March and a highly successful #HealthyWaliDiwali campaign in November. #HealthyWaliDiwali is a month-long annual campaign which amassed a huge reach on social media platforms. The Organization held a regional Student Chefs' competition in the summer to ensure that future chefs learn about healthy cooking.

(1) Summary of Organization and Nature of Activities, Continued

Program Services, Continued

- *MyThali, Continued*

Given the popularity of street vendor foods, the Organization engaged in an innovative program training 500 street vendors in Bangalore on ways to reduce salt and the importance of not reusing oil multiple times for frying. Post-training awareness of the harmful effects of reusing oil were clear: 1) on high blood pressure awareness increased from 21% to 37.1%; 2) on heart disease it increased from 33% to 45%; 3) on cancer it increased from 11.4% to 27.3%; 4) on obesity it increased from 40% to 49.6%. In addition, the food vendors preference for whole wheat flour increased from 85% to 96.1% and more importantly choosing refined white flour decreased from 15% to 3.9%.

The Organization completed a multi-year grant received from Together Women Rise in 2023 to study the effectiveness of the MyThali program in a rural setting. This is an innovative program integrating the Rural MyThali and with Healthy Schools' programs. For this impact study, the Organization partnered with the M.S. University of Baroda (Gujarat) to test the feasibility, effectiveness and impact of this integrative program among rural adolescent girls in schools. The study was completed in 2024 and the results showed that daily money spent on junk food decreased significantly from 12.1% to 7% in Narmada District and from 13.2% to 4.2% in Vadodara District. A manuscript is in development for publication.

- *Healthy Workplaces*

Healthy Workplaces was a 2013 Clinton Global Initiative Commitment from Arogya World in which the Organization has worked with companies in India to recognize them as Healthy Workplaces (Bronze, Silver, Gold and Platinum levels) according to criteria the Organization co-created with industry in 2012. By shaping the culture of companies, the Organization is helping employees lead healthy lives through a workplace no tobacco-use policy, easy access to healthy foods and opportunities for physical activity, in addition to work-life balance and leadership endorsement. In 2020, mental health workplace criteria were added in collaboration with Harvard professors, on par with the physical health criteria previously developed, to create a comprehensive Healthy Workplace criteria.

To date, over 250 companies have participated in the Organization's Healthy Workplace program. In 2024, more than 50 companies were recognized for their incredible workplace efforts. The Organization introduced a new Hall of Fame level of recognition in 2024 – the highest level. Four exceptional and highly regarded large companies – Reliance, Godrej, Bayer and Indian Oil - were given this lifetime recognition. The Hall of Fame recognition is based on scores achieved for employees and employer perspectives on health in addition to meeting the criteria for the prior levels.

(1) Summary of Organization and Nature of Activities, Continued

Program Services, Continued

- **Non-Communicable Disease Global Advocacy and Awareness**

The Organization pioneered Bangalore as India's first Arogya City in 2022 with partners Rotary and BPAC. Arogya City is a program where the city's government, corporations, start-ups, educational institutes and civil society collaborate to improve the health and well-being of the people with meaningful efforts that address Non-Communicable Disease (NCD) prevention and control, mental health and leverage the use of technology.

The Organization, together with its 22 pledge makers from the 2022 -2024 cycle, made great strides and they voluntarily and collectively helped more than 1 million people in Bangalore improve their health. For the 2024-2026 cycle, about 40 pledge makers have publicly committed to helping more people in Bangalore improve their health. The Arogya City Program has increasingly gained recognition and the 2024 Summit was attended by the Honorable Minister for Health and Family Welfare, Government of Karnataka Mr. Dinesh Gundu Rao, as Chief Guest as well as Her Highness Pramoda Devi Wadiyar as Guest of Honor. The keynote address was delivered by the Chairman of Manipal Hospitals (the second largest healthcare provider in India). The Organization also issued a Playbook as a guide for other cities to initiate and drive collective impact and become Arogya cities.

Throughout 2024, Arogya World continued to advance the "healthy living dialogue" in India and globally. The Organization engaged in and spoke and/or chaired at notable forums and conferences. The Organization was invited to participate at a WHO meeting in Berlin with experts in digital technology and selfcare. The Organization was also invited to join the prestigious Million Lives Collective, which celebrates innovations that are reaching new horizons of impact and improving the lives of those living on less than \$5.50 a day. The Organization was recognized by Indiaspora, with an invitation to attend a Diwali celebration at the White House. Arogya colleagues also participated in the Global Healthy Workplace conference in Brazil.

The Organization's CEO, Dr. Nalini Saligram, was invited to deliver a TEDx talk on "UnBox Wellness" which focuses on NCDs, particularly diabetes. She was also recognized as one of The Most Influential Women in India.

The Organization continues to leverage social media, especially LinkedIn and Instagram, with an increased uptick of followers in 2024. The Organization received key media coverage in 2024, including well-known media outlets such as The Hindu, The Guardian, Economic Times, India Today etc.

(1) Summary of Organization and Nature of Activities, Continued

Supporting Services

- **Fundraising and Development**

The Organization utilizes fundraising and development costs to provide the structure necessary to encourage and secure financial support from individuals, foundations, corporations and government agencies.

- **Management and General**

Management and General costs include the functions necessary to ensure an adequate working environment and to manage the administrative, financial and budgetary responsibilities of the Organization.

(2) Summary of Significant Accounting Policies

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Basis of Presentation

Financial statement presentation follows the recommendation of the Financial Accounting Standard Board (FASB), *Accounting Standards Codifications (ASC) 958, Not-for-Profit Entities*. Net assets, revenue, gains, and losses are classified in the financial statements based on the existence or absence of donor (or certain grantor) imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Board may designate assets without restrictions for specific operational purposes from time to time.

(2) Summary of Significant Accounting Policies, Continued

Basis of Presentation, Continued

Net assets with donor restrictions: Net assets subject to donor (or certain grantor) restrictions. Some donor (or grantor) restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. The Organization reports conditional contributions restricted by donors as increase in net assets without donor restrictions if the restrictions and conditions expire simultaneously in the reporting period. The Organization did not have any donations considered perpetual in nature or any net assets with restrictions at December 31, 2024.

Contributions, Grants and Expenditures

Unconditional contributions are recognized when pledged and recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Conditional promises to give will be recognized when the conditions on which they depend are substantially met. Gifts of cash and other assets will be reported with donor restricted support if they are received with donor stipulations that limit the use of the donated assets.

Revenues are reported as increases in net assets without donor restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities will be reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law.

A significant portion of the Organization's revenue is derived from cost-reimbursable grants, which are conditioned upon certain performance requirements and the incurrence of allowing qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with the grant provision. Amounts received prior to incurring qualified expenditures are reported as refundable advances in the statement of financial position. Refundable advances at December 31, 2024 are \$331,635.

As of December 31, 2024, contributions of \$331,635 have not been recognized in the accompanying statement of activities because the conditions on which they depend have not been met. Conditional promises to give relate to grants for Healthy Schools and mHealth/Technology programs.

(2) Summary of Significant Accounting Policies, Continued

Cash

The Organization maintains cash at various financial institutions in the United States of America. The standard Federal Deposit Insurance Corporation ("FDIC") deposit insurance amount is limited to \$250,000 per depositor, per insured bank, for each account ownership category (as defined). The Organization at times has bank deposits that exceed federally insured amounts.

Contributions Receivable

Contributions receivable are stated at the amount management expects to collect from outstanding balances doubtful accounts from donors. Management provides for probable uncollectible amounts through a provision for doubtful accounts and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and credit to the respective receivable. Management had determined that a provision for doubtful accounts is not necessary as of December 31, 2024.

Investments

Investments in marketable securities with readily determinable fair values are reported at their fair values in the statement of financial position. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investment transactions are recorded on a trade-date basis. Interest income is recorded using the accrual basis. Dividends are recorded on the ex-dividend date. Realized gains or losses on investments are determined by comparison of the average cost of acquisition to proceeds at the time of disposition. Unrealized gains and losses on investments held at the end of the year are included in the statement of activities.

Investments, stated at fair market value, consist of US Large Cap Equity of \$3,134 as of December 31, 2024. These investments have been classified within Level 1 of the valuation hierarchy.

Fair Value Measurements

FASB ASC 820, *Fair Value Measurements and Disclosures*, establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

(2) Summary of Significant Accounting Policies, Continued

Fair Value Measurements, Continued

The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

- Level 1: Quoted market prices in active markets for identical assets or liabilities that the entity has the ability to access.
- Level 2: Observable inputs other than prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated with observable market data.
- Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities. This includes certain pricing models, discounted cash flow methodologies, and similar techniques that use significant unobservable inputs.

For the year ended December 31, 2024, the application of valuation techniques applied to similar assets has been consistent.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies, if any, at the date of the financial statements, and revenue and expenses during the reporting period. Actual results could differ from those estimates. Estimates are based on past experience and other assumptions that management believes are reasonable under the circumstances, and management evaluates these estimates on an ongoing basis. The significant estimates of the Organization include the estimated value of in-kind donations received during the year, the estimate that no allowance for uncollectible receivables is needed, and the estimated allocation of costs among program services and supporting services on the statement of functional expenses.

Functional Expenses and Allocation Method

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of activities and in the statement of functional expenses. The financial statements report certain categories of expenses that are attributable to one or more programs or supporting functions. Accordingly, certain costs have been allocated among the programs and supporting services benefitted, using appropriate measurement methodologies. In-kind expenses are allocated on the basis of time and effort.

(2) Summary of Significant Accounting Policies, Continued

In-Kind Contributions and Expenses

During the year ended December 31, 2024, the Organization received in-kind contributions that met the criteria for being recognized in accordance with U.S. GAAP. The total value of in-kind contributions received without any donor restrictions was \$327,701 and is included on the statement of activities for the year ended December 31, 2024. In-kind services are recorded at an estimated fair market value based on the current hourly rate of the professional service provider. In-kind occupancy is based on current market rates of similar properties and the amount of space utilized. In-kind travel and related expenses represent unreimbursed costs incurred by individuals involved in promoting the Organization's programs and fundraising efforts.

Special Events

Gross proceeds paid by attendees at special events held as fundraising activities represent contribution revenue as well as payments of the direct cost of the benefit received by the attendee at the event. Special event revenue applicable to the current year is recognized as revenue in the year the special event takes place. Special event revenue for a future year is deferred and recognized in the period in which the event takes place. There was no deferred special event revenue for the year ended December 31, 2024.

Income Taxes

The Organization has been recognized by the Internal Revenue Service as exempt from Federal income taxes under section 501(c)(3) of the Internal Revenue Code (the "Code"). The Organization is further classified as an organization that is not a private foundation under Section 509(a)(3) of the Code. Accordingly, no provision for income taxes has been reflected in the accompanying financial statements.

For the year ended December 31, 2024, the Organization did not identify any uncertain tax positions taken or expected to be taken, which would require adjustment or disclosure in the financial statements. The Organization is potentially subject to federal, state, and local examinations for years subsequent to December 31, 2020.

Subsequent Events

The Organization has evaluated subsequent events through October 28, 2025, which is the date the financial statements were available to be issued.

Arogya, Inc. d/b/a Arogya World

Notes to Financial Statements

December 31, 2024

(3) Liquidity and Availability

The Organization's financial assets available within one year of the statement of financial condition for general expenditures are as follows:

Cash	\$ 480,211
Contributions receivable	32,376
Investments	3,134
	<u>\$ 515,721</u>

As part of its liquidity management, the Organization established a goal to maintain financial assets on hand to meet six months of normal operating expenses. The Organization's goal is to structure its financial assets to be available as general expenditures, liabilities and other obligations come due. The Organization does not have a line of credit available to assist with liquidity management.

In addition to financial assets available to meet general expenditures over the year, the Organization operates with a balanced budget and anticipates covering its general expenditures through its fundraising efforts. The statement of cash flows identifies the sources and uses of the Organization's cash.

(4) Contributions Receivable

Contributions receivable consist of unconditional promises to give that are expected to be collected in the future. Contributions receivable were \$32,376 at December 31, 2024. All amounts are unrestricted and due within one year.

Management periodically assesses the collectability of its contributions and by considering factors such as prior collection history, type of contribution and the nature of fundraising activity and provides allowances for unanticipated losses, if any. At December 31, 2024, management expects all contributions receivable to be fully collected.

(5) Concentrations of Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash. The Organization places its cash with various financial institutions. At times, such balances may be in excess of FDIC insurance limits; however, the Organization has not experienced any losses with respect to these balances. The Organization considers the financial stability of its financial institutions and does not believe that it is exposed to any significant risk of loss.

For the year ended December 31, 2024, approximately 61% of the Organization's grants, contributions and special event support was provided by two donors. One of these donors, who contributed approximately 31% of the total support, is a board member. Contributions from board members are utilized primarily to fund general and administrative and development costs. Contributions from outside donors are utilized to fund program costs.

Arogya, Inc. d/b/a Arogya World

Notes to Financial Statements

December 31, 2024

(6) Related Party Transactions

For the year ended December 31, 2024, the Organization received contributions totaling approximately \$710,000 from members of its Board of Directors. This amount includes both cash and in-kind contributions.

(7) Grant Commitments

The Organization has grant agreements with outside organizations through their Healthy Schools, MyThali, Healthy Workplaces and NCD Global Advocacy and Awareness programs. These agreements provide support over multiple years pending all the requirements of the respective agreements are met. Grant expense for the year ended December 31, 2024 was \$490,610. At December 31, 2024, future payments totaling approximately \$1,034,000 represent conditional commitments payable through August 2028. These payments will be made only if the grantees meet the requirements outlined in the respective grant agreements. Accordingly, these amounts have not been accrued as of December 31, 2024 as the conditions have not yet been met.

(8) Risks and uncertainties

The Organization is dependent upon contributions for its revenue. Future contributions cannot be assured, as the Organization is subject to various risk factors including economic conditions, income tax implications to donors, the effects of competition from similar organizations, and the ability to generate new and retain existing donors.

There are various direct and indirect risks that could impact the Organization, such as a potential global economic slowdown, inflationary pressures, and more. It is also impossible to predict the effect these will have on the Organization's donors, and its impact on the Organization's liquidity, vendors, and counterparties. To help minimize the uncertainty of these items, management continues to explore how to best operate in this environment.